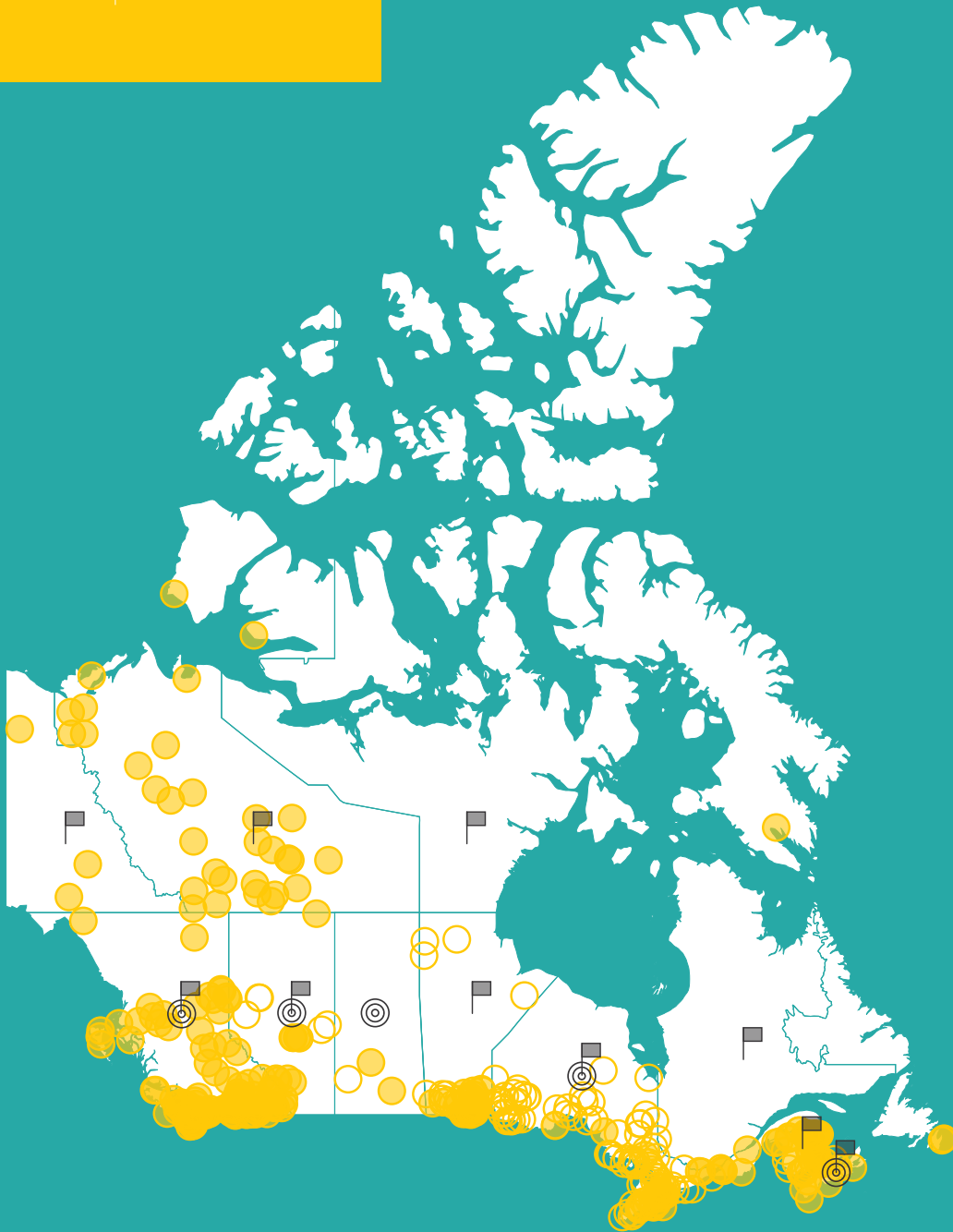


# QUEST

Quality Urban Energy  
Systems of Tomorrow



## OUR IMPACT

ADVANCING SMART ENERGY  
COMMUNITIES IN 2016

March 2017

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TO OUR NETWORK  
IN 2017



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JOIN THE QUEST NETWORK BY LEARNING MORE ABOUT  
THE BENEFITS OF BECOMING A **QUEST SUBSCRIBER**,  
GET INVOLVED WITH A **CAUCUS** OR WORKING GROUP  
NEAR YOU, OR LEARN MORE ABOUT OUR **ONLINE  
RESOURCES AND EVENTS**.

## Note from the Executive Director



### 10 Years of Advancing Smart Energy Communities

#### 2007

The first conference of the collaborative was held in Niagara-On-The-Lake; a white paper was produced that outlined the vision for Integrated Community Energy Solutions (ICES) and a name for the collaborative, QUEST – Quality Urban Energy Systems of Tomorrow.

#### 2008

The second conference of QUEST was held in Victoria where QUEST released its second white paper outlining the principles and definitions for ICES; the first QUEST Caucuses were established in British Columbia and Ontario.

#### 2009

QUEST's principles for ICES were formally endorsed by the Council of Energy Ministers; the Standing Committee on Natural Resources prepared "Combining Our Energies: Integrated Energy Systems for Canadian Communities"; QUEST's third Caucus was established in Québec; the third conference of QUEST was held in Québec City.

#### 2010

QUEST identified the capacity for ICES policies to reduce urban GHG with its Potential Study; the Council of the Federation endorsed the principles for ICES; the fourth conference of QUEST was held in Halifax where QUEST released its white paper that identified the organizational structures, networks, and processes to support the implementation of ICES; the Nova Scotia and New Brunswick Caucuses were established.

This year, *QUEST celebrated 10 years* of advancing Smart Energy Communities and there is even greater urgency to transform our communities to meet our energy and greenhouse (GHG) objectives. Communities, account for nearly 60% of the country's energy use and over half of all GHGs.

In the words of Michael Harcourt, QUEST's Chair, "communities are the fundamental solution for reducing GHGs and are the key partners for enabling the federal, provincial and territorial governments to achieve their GHG and energy objectives."

Just over nine years ago, QUEST identified the importance of changing energy thinking and the need to shift the focus from the upstream energy and central power generation to the downstream – the end-user – in an effort to better manage our energy use and to effectively reduce GHGs in our communities.

This resulted in much more than collaboration, it initiated a national movement and engaged a network of leaders across Canada supporting the adoption of a sustainable and integrated energy systems approach, as opposed to a singular focus on GHG reductions. An instrumental part of the movement was the establishment of QUEST's policy and technical principles to guide the effective implementation of Smart Energy Communities across Canada (see pg 31).

These principles have stood the test of time and informed thousands across Canada. Today, QUEST remains committed to changing the way we think about energy use in Canadian communities and the opportunity for GHG reductions.

With a national network that includes 8 provincial and regional Caucuses, their related Working Groups, and a reach of thousands of stakeholders, QUEST is supporting governments, utilities & energy service providers, the real-estate sector, and the product and professional service sector, among others to make Smart Energy Communities a reality.

This year, I am delighted to share with you a snapshot of the growing research, engagement and advocacy impact that QUEST is having to support the marketplace for Smart Energy Communities. Among the highlights include:

- National research showing a 85% increase in Community Energy Plans since 2014;
- The state of the Smart Energy Communities marketplace and a glimpse into the future;
- Timely market intelligence, critical connections, and supportive policy actions that grew the marketplace;
- Growing Caucuses and expanding topic driven national and provincial Working Groups; and,
- Delivering Value to the QUEST Network in 2017.

I encourage you to join the QUEST network by learning more about the benefits of becoming a QUEST Subscriber, get involved with a Caucus or Working Group near you, or learn more about our online resources and events.



**Brent Gilmour MCIP RPP**  
Executive Director, QUEST

**2011**  
QUEST incorporated as a national non-profit organization; established the QUEST National Advisory Committee; opened its first office in Ottawa; released the ICES Business Case series; hosted its fifth conference in Calgary; established the Alberta Caucus.

**2012**  
QUEST released a series of papers to enhance awareness and literacy of ICES which identified the roles of various fuels, technologies, policies, and energy players; hosted its sixth conference in Winnipeg; established the Manitoba Caucus.

**2013**  
QUEST rebrands ICES as Smart Energy Communities and releases the QUEST video; launched the Smart Energy Communities Atlas; hosted its seventh conference in Markham; established the QUEST North Caucus.

**2014**  
QUEST launched the Community Energy Planning: Getting to Implementation in Canada (GTI) initiative; presented to the Senate Standing Committee on Energy, Environment and Natural Resources on the opportunity for Smart Energy Communities in the North; hosted its eighth conference in Vancouver; launched the Smart Energy Leaders' Dialogue comprised of senior energy decisions makers from across Canada.

**2015**  
GTI concluded its research providing an overview of community energy planning and the policy landscape in Canada; QUEST hosted the National Policy Symposium on Energy Delivery and Management in Halifax; released the inaugural edition of the Smart Energy Communities Catalogue; launched QUEST Subscriber Services; hosted its ninth conference in Toronto; opened an office in Toronto.



# COMMUNITIES ARE RESPONSIBLE FOR 60% OF ENERGY USE



## QUEST VISION

# EVERY COMMUNITY IN CANADA IS A SMART ENERGY COMMUNITY BY 2030



**75%**  
REPRESENTED  
BY CEPS IN 2018



**100%**  
REPRESENTED  
BY CEPS IN 2025



**100%**  
FOCUS ON  
IMPLEMENTATION  
BY 2030

Getting to this end-state will require that 75% of Canadians are represented by a Community Energy Plan by 2018, reaching 100% by 2025, and that 100% of communities are focusing on implementation by 2030.

**SMART ENERGY COMMUNITIES  
CAN BE FACILITATED THROUGH THE  
IMPLEMENTATION OF A  
COMMUNITY ENERGY PLAN (CEP).**

A CEP is a tool that helps define community priorities around energy with a view to improving efficiency, cutting emissions, and driving economic development.

# AND ACCOUNT FOR MORE THAN 1/2 OF ALL GHG EMISSIONS IN CANADA



## WHAT DO SMART ENERGY COMMUNITIES LOOK LIKE?

By turning our communities into Smart Energy Communities, we can improve energy efficiency and enhance reliability, cut costs and reduce greenhouse gas emissions in Canada. So what are Smart Energy Communities?

### ENERGY EFFICIENCY

From building automation to street lights, Smart Energy Communities take advantage of the full potential of energy efficiency and capitalize on lower energy costs, cutting emissions, and improving operating performance.

### HARNESSING LOCAL ENERGY

Smart Energy Communities harness local energy opportunities. These can be stock opportunities like solar, wind and geothermal, or they can be opportunities that are tailored to a community like water source cooling, sewage heat capture, biomass for heating, biogas for electricity, and transportation fuel.



### INTEGRATING CONVENTIONAL ENERGY NETWORKS

Electricity, natural gas, district energy, and transportation fuel networks in a community are better coordinated to match energy needs with the most efficient energy source. When conventional energy networks are integrated, it opens the door to innovations like alternative fuel vehicles, energy storage, waste heat capture, and combined heat and power.

### LAND USE PLANNING

Smart Energy Communities integrate land use, recognizing that poor land use decisions can equal a whole lot of energy waste.

The successful implementation of Smart Energy communities on any scale requires astute decision making on the policy and technical side. To support this, QUEST developed 12 policy and technical principles to guide the development of Smart Energy Communities.

See pg. 31.

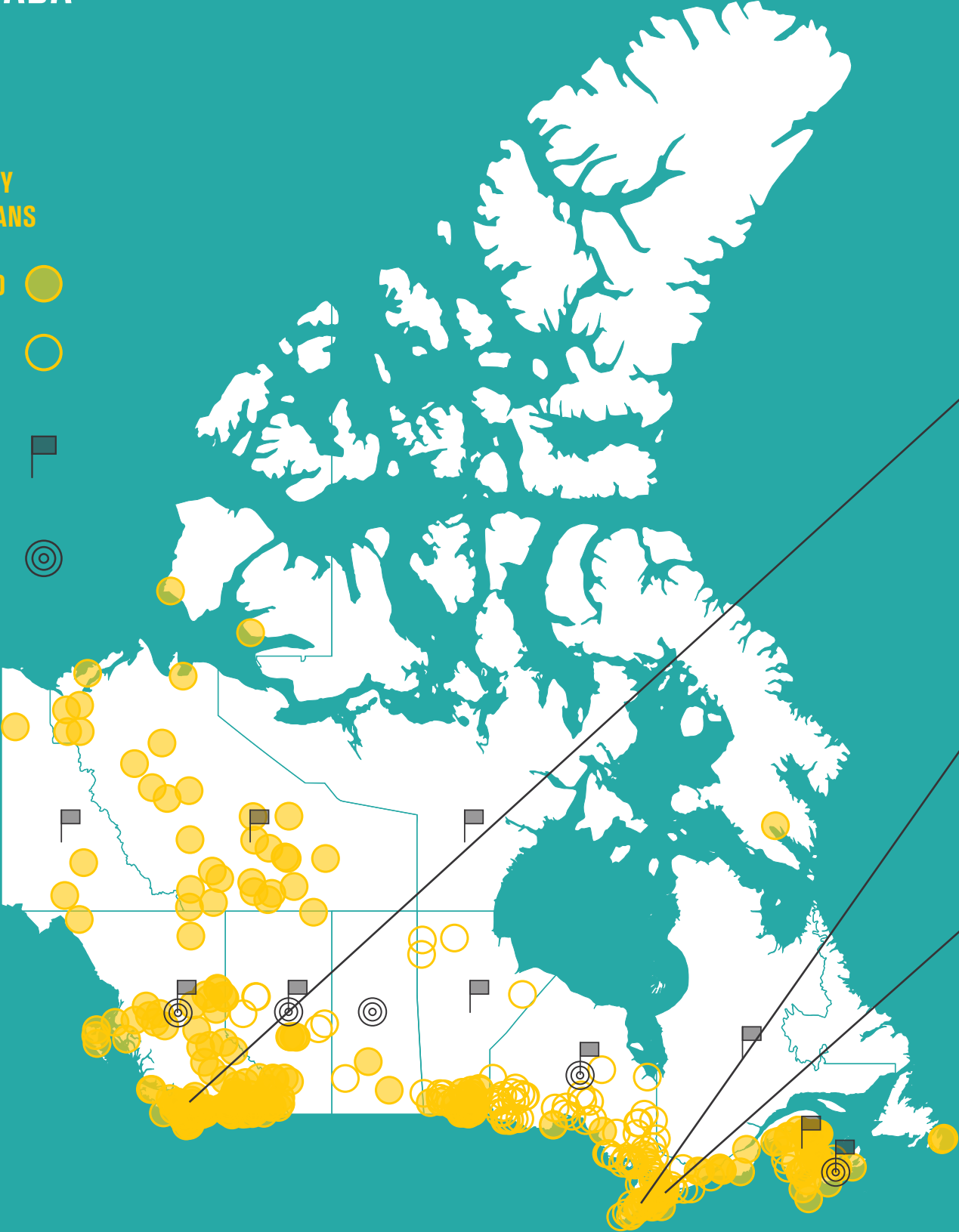
# SMART ENERGY COMMUNITIES IN CANADA

**384**  
COMMUNITY  
ENERGY PLANS

COMPLETED   
UNDERWAY 

CAUCUSES 

WORKING  
GROUPS 



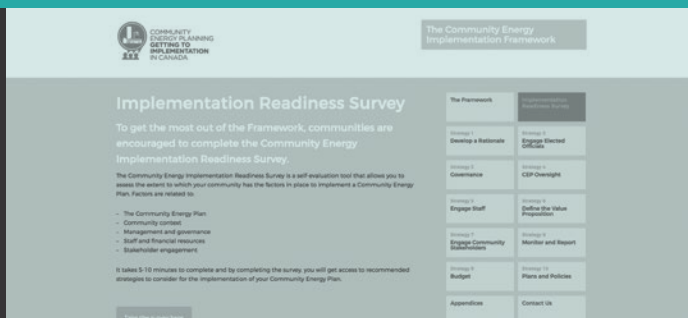


## SMART ENERGY COMMUNITIES

### ATLAS RESOURCE

#### The Community Energy Implementation Framework

Is a guide to help communities move Community Energy Plans from a vision to implementation and is accompanied by a Community Energy Implementation Readiness Survey. <http://framework.gettingtoimplementation.ca/>



### ATLAS PROJECT

#### The City of North Vancouver, BC

2016 Smart Energy Community Award Winner for the Moodyville showcase community, an area-wide rezoning of historic Moodyville where all new development must achieve high energy performance, with over half of the homes expected to achieve passive house certification.



### ATLAS PROJECT

#### Ameresco and the City of London, ON

2016 Smart Energy Community Award Winner for the comprehensive improvement project to enhance energy efficiency at the Canada Games Aquatic Centre.



### ATLAS PROJECT

#### Enbridge Gas Distribution

2016 Smart Energy Community Award Winner for the Savings by Design Program – created to assist builders design and construct buildings and houses with higher energy performance.



## THE SMART ENERGY ATLAS

Learn more about smart energy projects, plans, policies, programs, and resources by visiting the Smart Energy Atlas [www.questcanada.org/atlas](http://www.questcanada.org/atlas)

## THE SMART ENERGY COMMUNITIES AWARDS

Awards are presented annually to recognize leadership and innovation in advancing Smart Energy Communities in Canada. Make your nomination today. [www.questcanada.org/awards](http://www.questcanada.org/awards)

# THE STATE OF THE SMART ENERGY COMMUNITIES MARKETPLACE

2016 was a year of breakthroughs for the growth of the Smart Energy Communities marketplace. Energy is a significant and growing cost for Canadian communities and communities are consistently identifying that they have untapped opportunities to strengthen local economies, reduce current and future energy costs and greenhouse gas (GHG) emissions, and create jobs by investing in smarter and more integrated approaches to energy use at the local level.

Since the *Community Energy Planning: Getting to Implementation in Canada (GTI)* initiative was launched in 2014 there has been an 85 percent increase in the number of communities engaging in community energy planning, representing a 12 percent increase in the Canadian population covered by a CEP. The QUEST 2016 Smart Energy Communities Market Survey (Market Survey) identified some of the primary needs of the Smart Energy Communities marketplace, and with the projected growth of CEPs across Canada, there has never been a better time to engage in and support community energy planning than now.

This data was compiled from Community Energy Planning: Getting to Implementation resources, as well as, QUEST's 2016 Smart Energy Communities Market Survey which collected intelligence from municipal governments, utilities and energy service providers, the real estate sector, among others in the QUEST network.

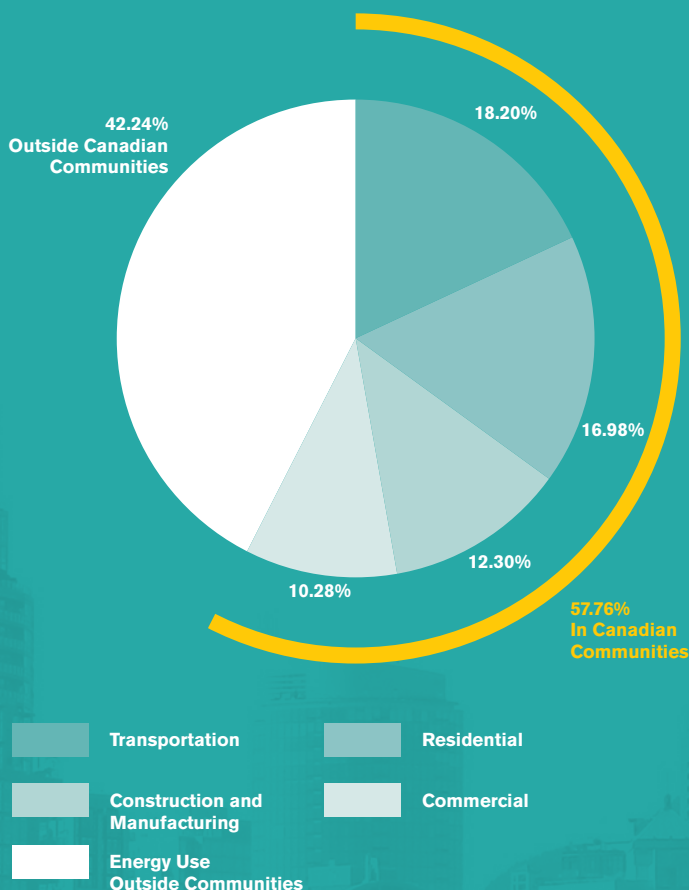
## The Average Cost of Energy in Canadian Communities

Community Size	Average Community-Wide Spending on Energy
Small Communities (less than 20,000 people)	Up to \$80 million
Mid-sized Communities (20,000 to 100,000 people)	\$60 million to \$400 million
Large Communities (100,000 people to 2.5 million people)	\$200 million to \$10 billion

Energy is a significant cost in Canadian communities. Each year millions, and in some cases billions, of dollars are spent on energy, much of which leaves the local economy. CEPs cut energy costs, drive economic development, reduce emissions, and create jobs.

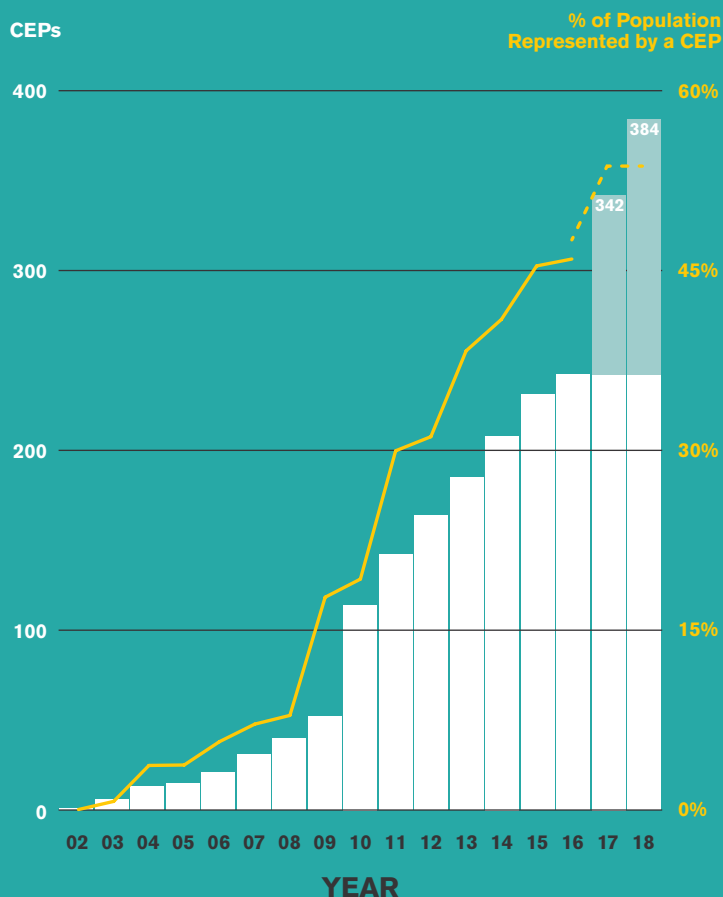
Source: National Report on Policies Supporting Community Energy Plan Implementation. Community Energy Planning: Getting to Implementation in Canada. July, 2015.

## Energy Use in Canadian Communities by Sector (2013)

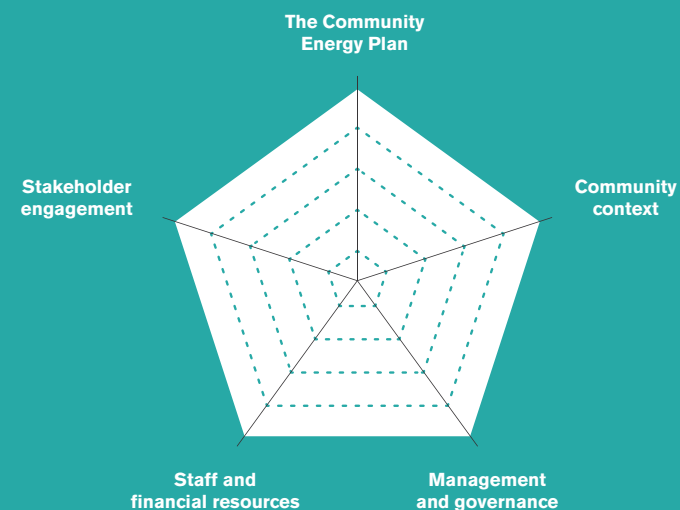


Source: Canada Energy Use: Comprehensive Energy Use Database, Natural Resources Canada. Accessed April 3, 2017.

## The Number of CEPs are Growing



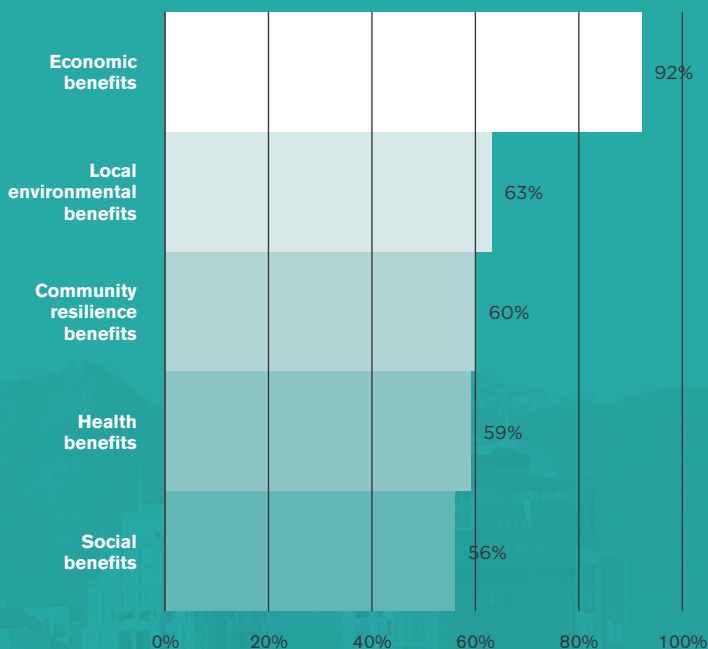
## Key Success Factors for the Implementation of CEPs



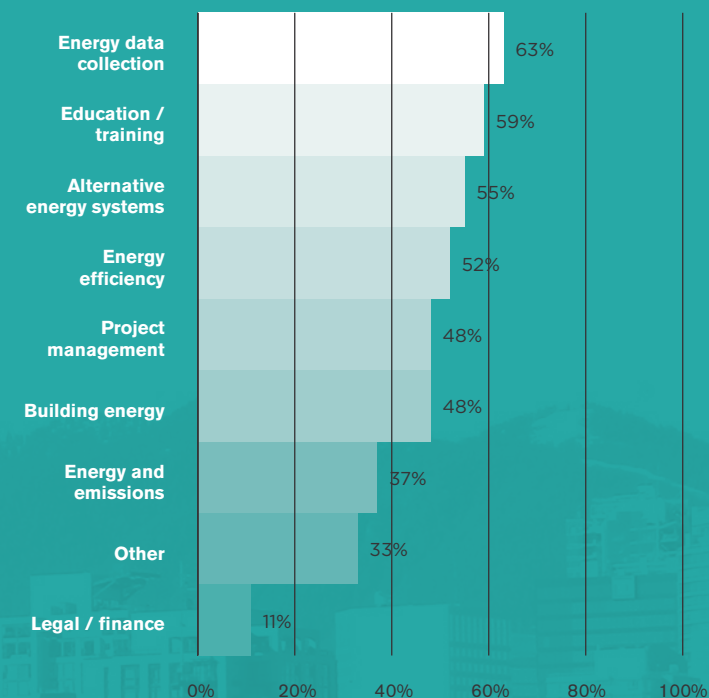
The Community Energy Implementation Readiness Survey is a self-evaluation tool that enables communities to measure their level of readiness for CEP implementation. The survey contains 27 success factors that influence successful CEP implementation, organized into the above five factor categories.

Source: Community Energy Implementation Framework. Community Energy Planning: Getting to Implementation in Canada. <http://framework.gettingtoimplementation.ca/> December, 2016.

## Primary Reasons for Developing a Community Energy Plan



## The Primary Needs of the Market



Source: National Report on Community Energy Plan Implementation. Community Energy Planning: Getting to Implementation in Canada. February, 2015.

**The Future of the Smart Energy Communities**  
Marketplace is continued on pages 28-29



## RESEARCH:

**DELIVERED CUTTING EDGE RESEARCH  
AND MARKET INTELLIGENCE  
FOR SMART ENERGY COMMUNITIES**

**384+**

Communities, have adopted or are on track to adopt a Community Energy Plan. This is an 85 percent increase in the number of CEPs, and a 12% increase in the Canadian population represented by a CEP, since the Community Energy Planning: Getting to Implementation Initiative was launched in 2014

**8+**

Reports developed to support the growth of the Smart Energy Communities marketplace

## UPDATED SMART ENERGY ATLAS

To serve as an interactive platform that allows everyone to share their smart energy projects and initiatives

“Powerstream attended the ECOP Planning Alignment Session in Markham which provided a unique and valuable forum for preliminary discussions surrounding the opportunities for alignment among community and regional energy planning stakeholders in York Region.”

**Neetika Sathe**

Vice President, Corporate Development  
PowerStream Inc.

## ENERGY COMMUNITY OF PRACTICE (ECOP)



An initiative developed in collaboration with the Clean Air Partnership with support from the Independent Electricity System Operator (IESO) that provided education and capacity building for Ontario local governments, utilities and other local stakeholders to support community energy plans and their alignment with regional and provincial energy planning priorities

[QUESTCANADA.ORG/ECOP](http://QUESTCANADA.ORG/ECOP)

## PUBLISHED TRAINING RESOURCES

For community energy planning and provincial energy planning alignment in Ontario

# 100+

Stakeholders from local governments, utilities and other sectors engaged

# 2

Focused energy planning alignment sessions in the York Region of Ontario, which resulted in the identification of 6 opportunities for alignment between community energy plans, utility conservation plans, and IESO regional plans

## COMMUNITY ENERGY PLANNING: GETTING TO IMPLEMENTATION IN CANADA



A collaborative initiative spearheaded by the leading community energy experts in Canada focused on helping communities get to implementation

[GETTINGTOIMPLEMENTATION.CA](http://GETTINGTOIMPLEMENTATION.CA)

# 500+

Organizations provided input on the development of the Community Energy Implementation Framework

# 3

Pilot communities engaged and 3 GTI reports released as part of the Community Energy Planning: Getting to Implementation in Canada initiative

## LAUNCHED [WWW.MISEENOEUVRE.CA](http://WWW.MISEENOEUVRE.CA)

Providing key GTI resources to French speaking communities

## LAUNCHED FRAMEWORK

A guide to help communities move CEPs from vision to implementation



## ENGAGEMENT:

OFFERED A SUITE OF PROGRAMS AND SERVICES THAT GREW THE MARKETPLACE FOR SMART ENERGY COMMUNITIES

## LAUNCHED THE LOW CARBON PARTNERSHIP

With a target to help Canadian businesses and communities reduce 500,000 tonnes of carbon pollution by 2020. Founding members include Climate Smart, Sustainability CoLab, The Natural Step Canada, and QUEST

[lowcarbonpartnership.ca](http://lowcarbonpartnership.ca)

## ACTIVATED CANADIAN CHP NETWORK

Of working groups in AB, ON and SK

# 40%

INCREASE

In the size of the QUEST Subscriber network



# 2ND

Smart Energy Communities Catalogue distributed to 8000 decision makers and practitioners

# 8

Provincial and regional Caucuses made progress to advance Smart Energy Communities

# 9

Working Groups focused on CHP, transportation, buildings, municipal energy and climate change

# MONTHLY

Local and regional networking events held to convene and connect, including QUEST's 10th Annual Conference & Tradeshow: Smart Energy Communities for Jobs, Investment and Climate Leadership in Calgary, AB.

"I've had many opportunities to work closely with The Natural Step, QUEST and Sustainability CoLab. They truly are leaders in the sustainability field, bringing together the wide range of players we'll need to realize real emissions reductions. By joining together with Climate Smart under the banner of The Low Carbon Partnership, I am confident these groups will find creative and impactful ways to work together and will play a major role in Canada's low carbon future."

**The Hon. Glen Murray**

Minister of Environment and Climate Change  
Province of Ontario

## ADVOCACY:

BUILT AWARENESS AMONG DECISION-MAKERS  
TO SET POLICY AND TAKE ACTIONS THAT ADVANCE  
SMART ENERGY COMMUNITIES

18

News releases and  
announcements

4

Media mentions  
of QUEST

50+

Presentations delivered  
across Canada on advancing  
Smart Energy Communities

10+

Submissions to 5 provincial  
governments from QUEST Caucuses  
that influenced energy and climate  
change policy and regulations

# QUARTERLY

Meetings held with federal departments that resulted in new partnerships and support for Smart Energy Communities

# ONE ON ONE

Meetings held with departments of Energy and Environment for NS, ON, AB, and BC

# DOZENS

Of collaborations and other initiatives to advance Smart Energy Communities in Canada

“Canadian governments understand that our communities are essential to achieving GHG reduction targets since they account for 60 percent of energy use, as well as over half of all GHG emissions. From providing support for local governments, to responding to requests for independent guidance by provincial ministries, to offering suggestions through federal consultation, QUEST is a go to resource as governments create the conditions to meet their targets and ensure we have Smart Energy Communities in Canada.”

**Michael Harcourt**

Chair of the QUEST Board of Directors,  
Former Premier of British Columbia and  
Former Mayor of Vancouver

# THE QUEST NETWORK

## CAUCUSES

Meeting place for key stakeholders from government & Canada's energy industry bring Smart Energy Communities to life



## WORKING GROUPS

Outcome-based and focused on topics that matter most for developing Smart Energy Communities



Learn more about caucuses and working groups by visiting [www.questcanada.org/caucus](http://www.questcanada.org/caucus)



### THE NORTH

2016 Caucus Chairs

Gordon Van Tighem  
Chairman, NWT Public Utilities  
Board Former Mayor  
City of Yellowknife

Adam Chamberlain  
Partner, Borden Ladner Gervais LLP  
Director, NWT & Nunavut Chamber of Mines

### BRITISH COLUMBIA

Incoming 2017 Caucus Executive

Jason Emmert  
Air Quality Planner, Air Quality and  
Climate Change, MetroVancouver

Robyn Wark  
Team Lead, Senior Relationship Manger,  
Sustainable Communities, BCHydro

Jason Wolfe  
Director, Energy Solutions, FortisBC

### ALBERTA

2016 Caucus Chair

Patrick Bohan  
Director, District Energy and  
Combined Heat and Power  
ENMAX

**Working Group**  
Alberta Combined Heat and Power

### MANITOBA

Incoming 2017 Caucus Executive

Dany Robidoux  
Director  
Eco-West



## NATIONAL WORKING GROUP

Smart Energy Leaders' Dialogue

### LD Chair

Mike Cleland  
Member of the QUEST Board of Directors

### 2016 LD Participants

Francis Bradley  
Chief Operating Officer  
Canadian Electricity Association

Tim Egan  
President & CEO  
Canadian Gas Association

Andre Rochette  
Founding President and CEO  
Ecosystem

Jamie Milner  
VP, Market Development & Customer Care  
Enbridge Gas Inc.

Pat Bohan  
Director District Energy & CHP  
Enmax

Doug Stout  
VP, Energy Solutions & External Relations  
Fortis BC

Ross Hornby  
VP, Government Affairs and Policy – Canada  
GE Canada

Bruce Campbell  
President & CEO  
Independent Electricity System Operator

Gaëtan Thomas  
President & CEO  
NB Power

Patricia Fuller  
Director General, Office of Energy Efficiency  
Natural Resources Canada

Fiona Jones  
GM, Sustainability  
Suncor Energy Services

Dave Simpson  
VP, In-franchise Sales,  
Marketing & Customer Care  
Union Gas Inc.

Michael Harcourt  
Chair  
QUEST Board of Directors

## ONTARIO

2016 Caucus Chair

Karen Farbridge  
President  
Karen Farbridge Associates

### Working Groups

- Municipal Working Group
- Ontario Combined Heat and Power Consortium
- Climate Change Policy

## QUÉBEC

2016 Caucus Chair

Yves Hennekens  
Président  
YHC Environnement

## NOVA SCOTIA

2016 Caucus Chairs

Rochelle Owen  
Director, Office of Sustainability  
Dalhousie University

Gina Patterson  
Director  
Clean Foundation

### Working Groups

- Municipal Energy Working Group
- Solar Working Group
- Buildings Working Group

## NEW BRUNSWICK

2016 Caucus Chair

Eddie Oldfield  
Owner / Principal  
Spatial Quest Solutions

# CAUCUS IMPACT

## ONTARIO



**111**  
CEPs COMPLETED  
AND UNDERWAY

**59%**  
OF POPULATION  
REPRESENTED  
BY A CEP

**382+**

QUEST ON Caucus  
participants engaged

**2**

Reports published: Community Energy Planning in Ontario: A Competitive Advantage for Your Community and Community Energy Planning and Data. The reports helped Ontario municipalities advance community energy planning

## SUBMITTED RECOMMENDATIONS

To the Ministry of Transportation on electric vehicle infrastructure and policy which brought together key players interested in engaging in transportation issues

“QUEST has been the leader in creating a movement of cities embracing community energy planning. Currently in its 10th year, Guelph’s community energy planning continues to see QUEST as critical partner in the development and implementation of its Community Energy Initiative.”

**Rob Kerr**

Corporate Manager, Community Energy  
The City of Guelph

“The City of Burlington continues to be involved with QUEST specifically the Ontario caucus. As the city enters year four of the implementation of its Community Energy Plan, we continue to receive valuable support from QUEST, including the staff, online resource documents, and networking opportunities. As we work through the actions in our plan with our community stakeholder partners, QUEST continues to keep us informed about current initiatives by government agencies and innovative practices in the energy sector. We look forward to our association with QUEST in 2017”

**Lynn Robichaud, Sr.**

Sustainability Coordinator, Capital Works Department, City of Burlington

“At EPS AB Energy Canada Ltd, we are an active and enthusiastic member of the CHP Consortium initiated by QUEST as this brings together stakeholders from a wide variety of organizations, industry sectors and institutions in order to spread the word on how CHP can contribute towards a sustainable energy future.”

**Jan Buijk**

CEO, EPS AB Energy Canada Ltd.



# 3 WORKING GROUPS

## MUNICIPAL WORKING GROUP

31

Municipalities and 45 participants engaged in the QUEST ON Municipal Working Group

7

Recommendations to the Coordinated Land Use Planning Review to help better align urban planning with community energy and climate change goals

PROVIDES

A forum for sharing best practices on community energy planning in Ontario

## CLIMATE CHANGE POLICY WORKING GROUP

15

Participants in the QUEST ON Climate Change Policy Working Group

POLICY  
RECOMMENDATIONS

Submitted to the Ministry of Environment and Climate Change contributed to establishing a \$30M fund for Community Energy Planning and \$100M for implementation

## ONTARIO CHP CONSORTIUM

160+

Participants representing a diverse group of stakeholders from industry, LDC's, gas utilities, the public / institutional sector, and technology & service providers

PROGRAM  
RECOMMENDATIONS

Submitted to the IESO and via electronic distributor committees resulted in the removal of administrative barriers to third party ownership of CHP systems

POLICY  
RECOMMENDATIONS

Submitted to the ON Ministry of Environment and Climate Change resulted in supportive cap and trade policy, whereby natural gas use associated with CHP became eligible for free allowances

INTRODUCED

Municipalities and industrial facilities from across Canada to the benefits of CHP through conferences, presentations and study tours

# CAUCUS IMPACT

## NOVA SCOTIA



**6**  
CEPs COMPLETED  
AND UNDERWAY

**46%**  
OF POPULATION  
REPRESENTED  
BY A CEP

**180+**

QUEST NS Caucus  
participants engaged

**2**

Events and workshops  
including the Summer  
Road Trip, Renewable to  
Retail Workshop

**1**

**NEW  
REPORT**

Prepared that reviewed the Market Readiness for Smart Energy Projects in NS. The Report provided intelligence to the Nova Scotia Department of Energy and the Atlantic Canada Opportunities Agency (ACOA) to investigate the critical skills and support required for Smart Energy project implementation

“Participating in the QUEST NS Buildings Group is a great way to maintain perspective on what is happening in the world of the “built environment”. There are so many exciting projects and developments and bringing folks together at the QUEST NS Buildings Group provides a great opportunity for insight, input and prospects for collaboration in each others initiatives.”

**Lara Ryan**

Regional Director, Atlantic Chapter,  
Canada Green Building Council

“Attending the QUEST NS meetings has been a major asset to my company. QUEST NS has been a valuable resource as they provide a critical platform for my company to meet with the key players of the energy market in Atlantic Canada.”

**Al Darrach**

A.G. Darrach, Managerial Services Inc.

“QUEST NS has filled a void in that it brings Municipalities together to share knowledge and ideas about energy programs. This process is a very valuable learning experience as it builds relationships, partnerships and provides information about programs and successes that would otherwise not be readily available. Thank you, QUEST!”

**Rennie Bugley**

CAO, County of Cumberland, Chair  
Cumberland Energy Authority

# 3 WORKING GROUPS

## MUNICIPAL ENERGY LEARNING GROUP

**30** Members

### IMPROVED

The capacity of NS municipalities to develop and implement community energy plans through the exchange of best practices and innovation in programs and policy between municipalities

## SOLAR WORKING GROUP

**30** Members

### EMPHASIZED RECOMMENDATIONS

Which were provided to the Halifax Regional Municipality in the 2013 Solar Planning Report and had yet not been acted on

## BUILDING WORKING GROUPS

**60+** Members

### DEVELOPED A NETWORK

That provided a unified and respected voice in NS on the environmental performance of buildings

### CONVENED STAKEHOLDERS

Around priority issues and acted as a central resource for information gathering and sharing on energy management for buildings with presentations from the Canada Green Building Council - Atlantic Chapter, Efficiency Nova Scotia, and the Building Code Coordinator for Nova Scotia

# CAUCUS IMPACT

## ALBERTA



**13**  
CEPs COMPLETED  
AND UNDERWAY

**57%**  
OF POPULATION  
REPRESENTED  
BY A CEP

328+ QUEST AB Caucus participants engaged

22 Recommendations submitted to inform the Alberta Climate Leadership Plan

Hosted the QUEST2016 Conference & Tradeshow: Smart Energy Communities for Jobs, Infrastructure & Climate Leadership

Provided support to the province in reaching its climate reduction targets through a consultation session with Alberta's Energy Efficiency Advisory Panel

“Participating in the QUEST Leaders’ Dialogue and Caucuses brings GE valuable insights and perspectives on Clean Energy from across Canada as we continue to deliver clean, innovative energy solutions here at home and around the world.”

### Mark Dixon

Senior Market Development Leader – Government  
GE Canada

### CHP Working Group

50+ Participants representing 20+ organizations in the AB Combined Heat and Power Working Group

Influenced the provincial micro-generation regulatory amendments with recommendations resulting in an increase in eligible facilities from 1 MW to 5 MW

Advocated for CHP as a cost-effective solution to help improve energy efficiency and reduce GHGs through the Alberta Energy Efficiency Panel

Shone the spotlight on CHP nationally by hosting a CHP Workshop at QUEST2016

## NEW BRUNSWICK



**43**  
CEPs COMPLETED  
AND UNDERWAY

**39%**  
OF POPULATION  
REPRESENTED  
BY A CEP

70+ QUEST NB Caucus participants engaged

50+ Attended QUEST NB Community Energy Planning Workshops as part of the Advancing Smart Energy Communities in NB Initiative

Published Community Energy Planning Primer for NB Municipalities in both English and French

Presented to the NB Select Committee on Climate Change resulting in the inclusion of recommendations to support community energy planning in the Select Committee's final report to the NB Legislature

"QUEST has laid the groundwork and foundation for NB communities to advance community energy planning, with over 30 municipalities now advancing CEPs through a variety of initiatives."

**Eddie Oldfield**

Owner / Principal, Spatial Quest Solutions

"The work of QUEST has been instrumental in helping the Town of Dalhousie progress toward becoming a Smart Energy Community. By participating in the NB Caucus, my energy literacy was raised, allowing me to better serve my town. QUEST also held an energy mapping workshop in Dalhousie where micro-hydro was identified by participants as an area of potential benefit to the community. That concept is now in the process of becoming a reality."

**Christy Arseneau**

Former CAO of the Town of Dalhousie, NB

## QUÉBEC



**5**  
CEPs COMPLETED  
AND UNDERWAY

**35%**  
OF POPULATION  
REPRESENTED  
BY A CEP

10+ QUEST QC Caucus participants engaged

Hosted a Community Energy Planning: Getting to Implementation Workshop on March 17, 2016

Developed partnerships to strengthen knowledge and cooperation between Canadian and Québec QUEST partners and members

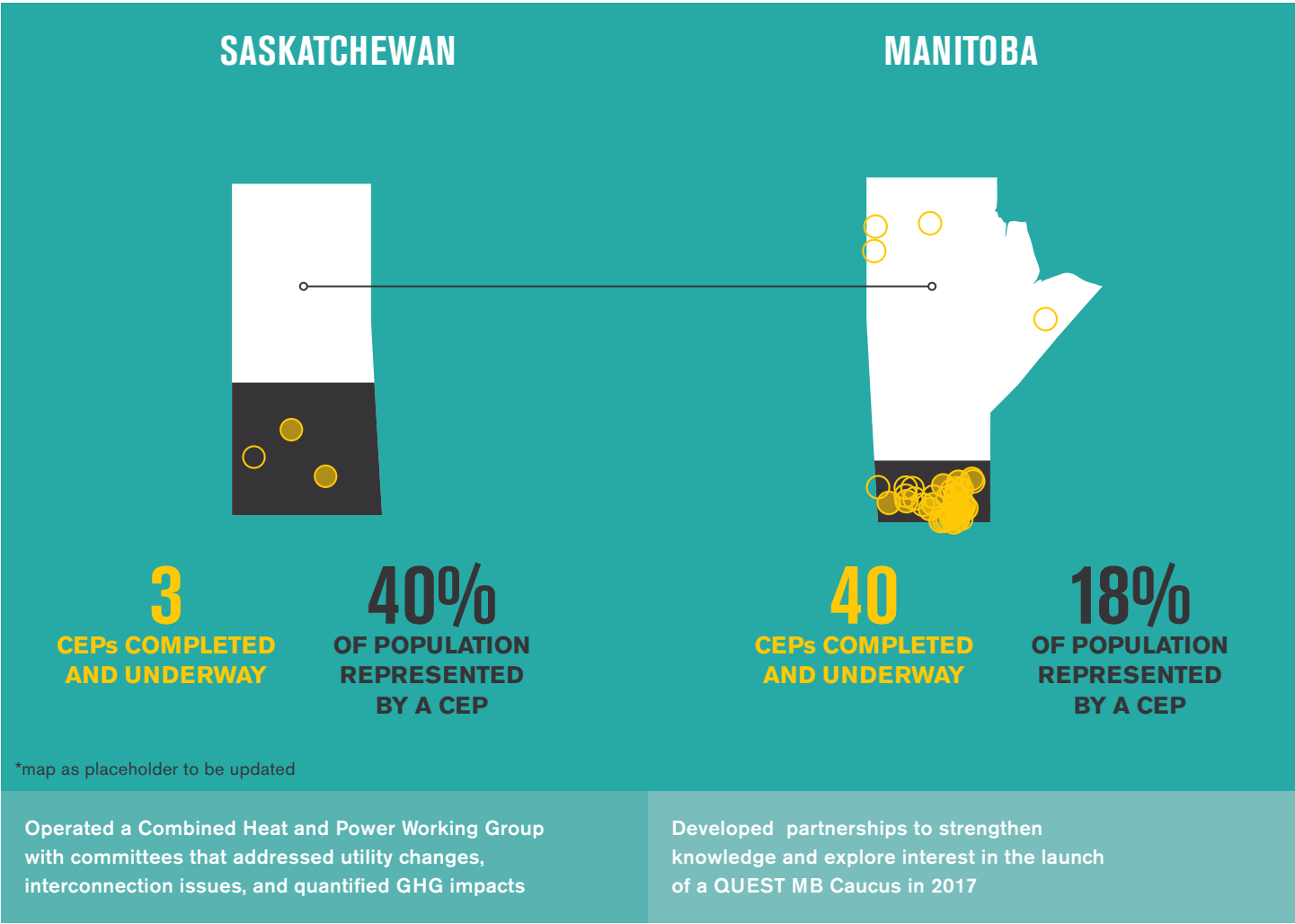
Prepared to grow the Caucus in 2017

"With the development of the Quebec Electric Circuit, the largest public charging network for electric vehicles and from the Oujé-Bougoumou District Heating System to La Cité Verte to the Benny Farm Complex, Québec prides itself on its leading examples of Smart Energy Communities. In 2016, the Quebec Caucus set out a plan to establish outcome oriented Working Groups on topics that matter to Québec, provide more networking opportunities and translate key materials to French in 2017."

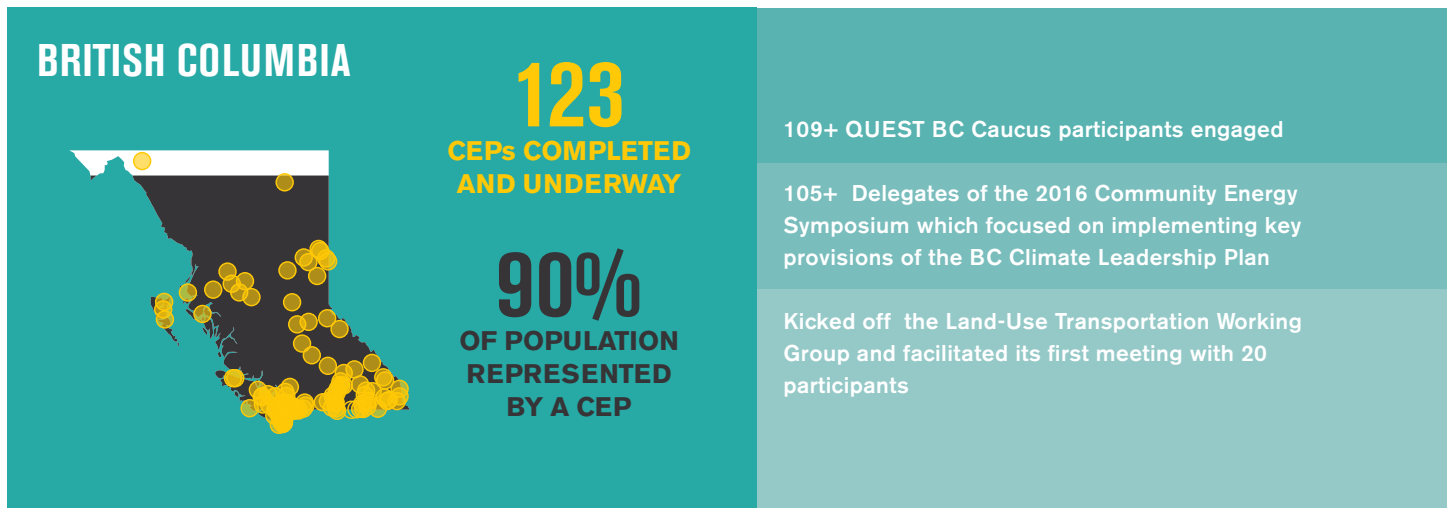
**Yves Hennekens**

QUEST QC Caucus Chair and President, YHC Environnement

# CAUCUS IMPACT

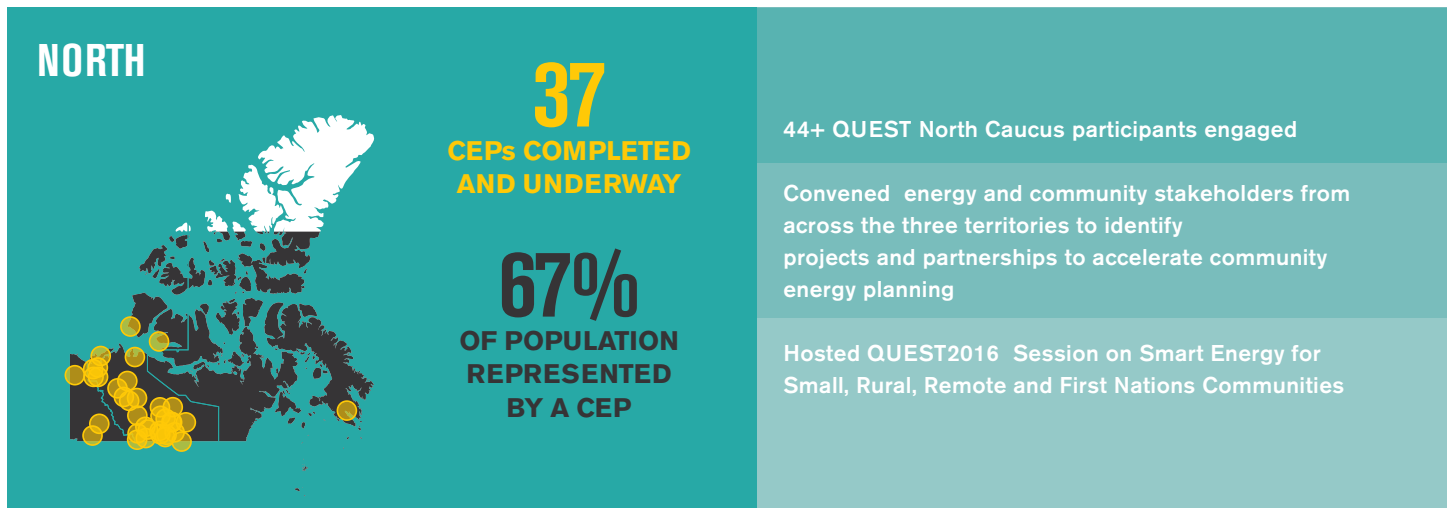






"In BC, our 2016 work kicked off with the BC Community Energy Symposium which set the stage for implementation of the Climate Leadership Plan and set in motion the creation of a Land-Use Transportation Working Group. After much anticipation, the Climate Leadership Plan was released in August and BC Caucus members are looking forward to playing active role in advancing Smart Energy Communities in 2017. Building on this past success, QUEST is committed to providing even value to BC Caucus members on targeted priorities in 2017."

**Jason Emmert**  
Air Quality Planner, Metro Vancouver



"Most communities in Canada's North are not connected to large grids and rely exclusively on independent diesel generators for power. Supporting community energy initiatives is needed to help cut costs, drive economic development and reduce emissions. QUEST North brings northern energy and community stakeholders together with a view to advancing knowledge and innovation, identifying opportunities for collaboration, and aligning messaging for advocacy."

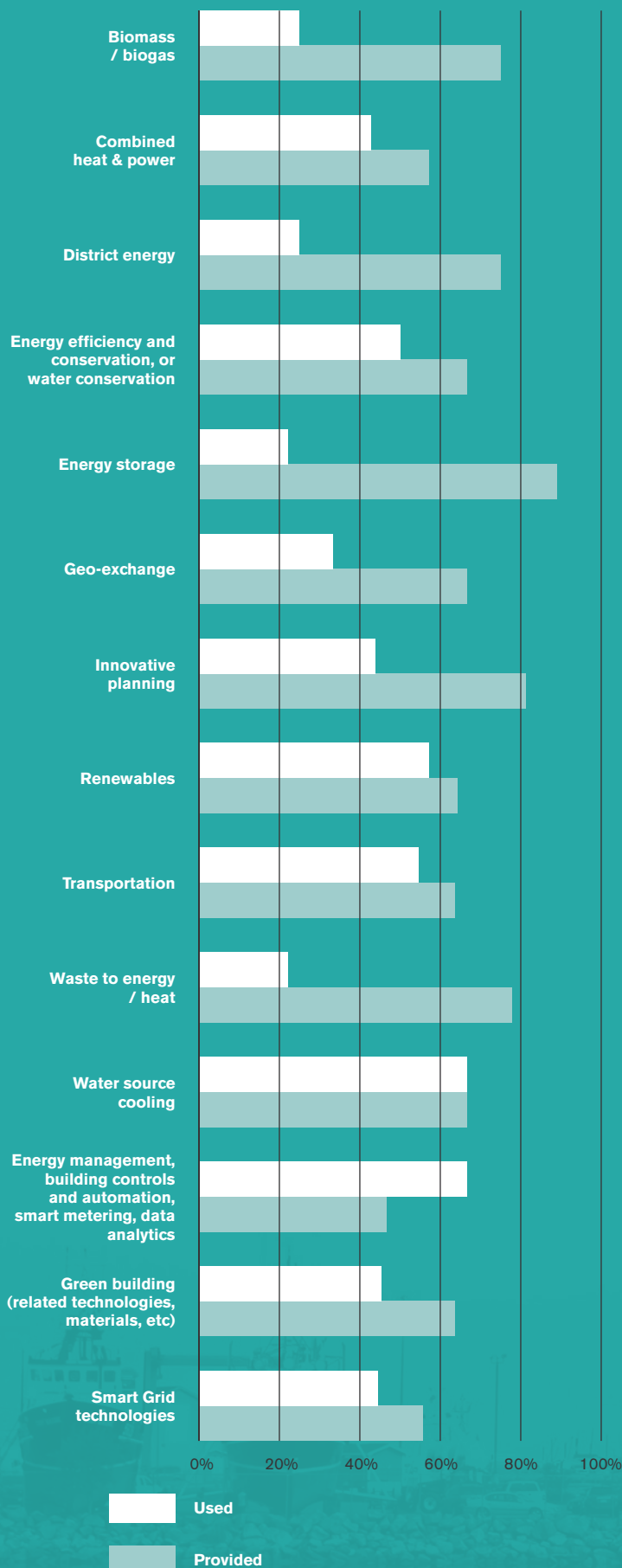
**Gordon Van Tighem**  
Chairman, NWT Public Utilities Board and Former Mayor  
City of Yellowknife

# THE FUTURE OF THE SMART ENERGY COMMUNITIES MARKETPLACE (CONT'D)

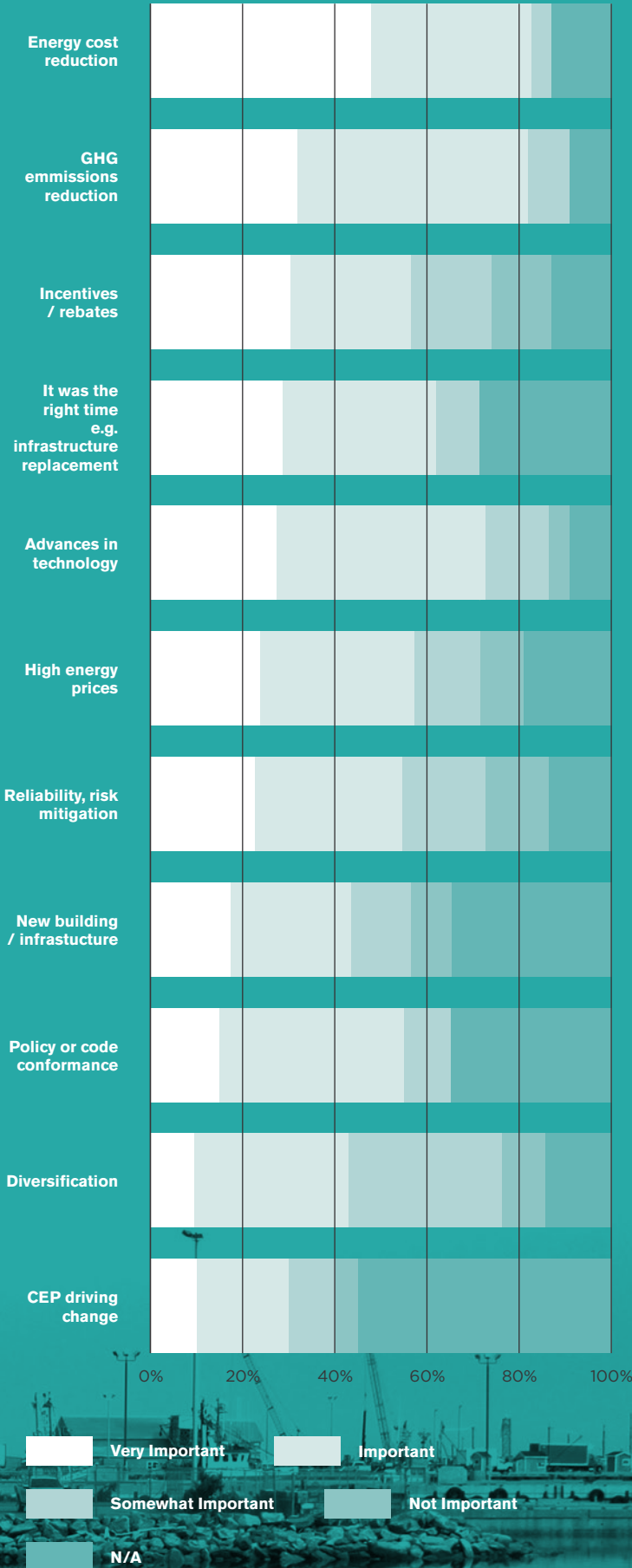
From the results of the Market Survey, we learned investments in smart energy solutions are motivated primarily by high energy costs, followed by a need to reduce GHG emissions, comply with policy and regulation, and improve reliability and risk mitigation.

We learned that energy efficiency and energy management technologies rank at the top of the most identified technologies and services needed to meet these objectives. Improved policy and programming for energy efficiency and conservation was also identified. Many barriers face communities in investing in new energy technologies. Most commonly reported include too long a payback period and lack of initial capital and policy failure.

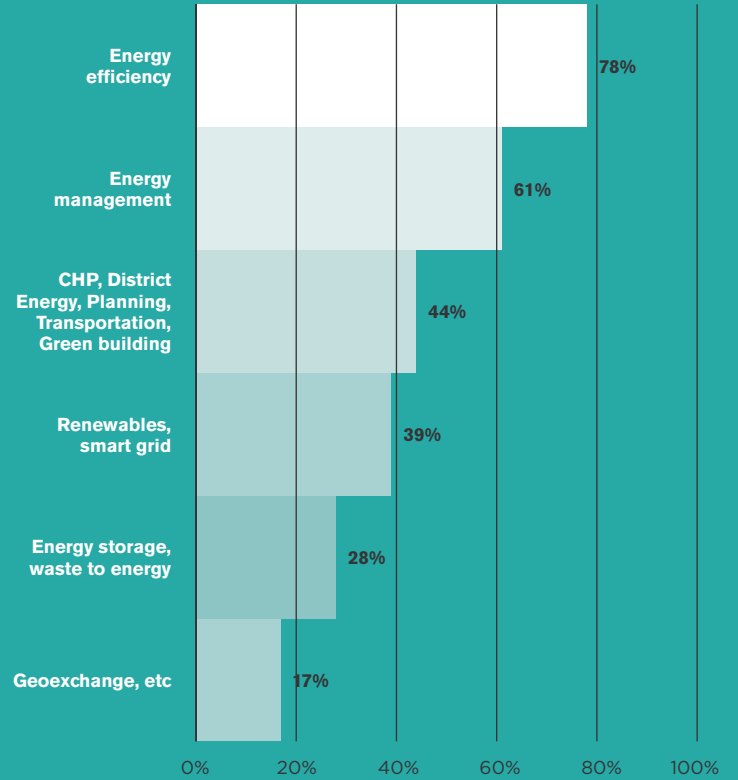
**Technologies and Services Used and Provided by Market Survey Respondents**



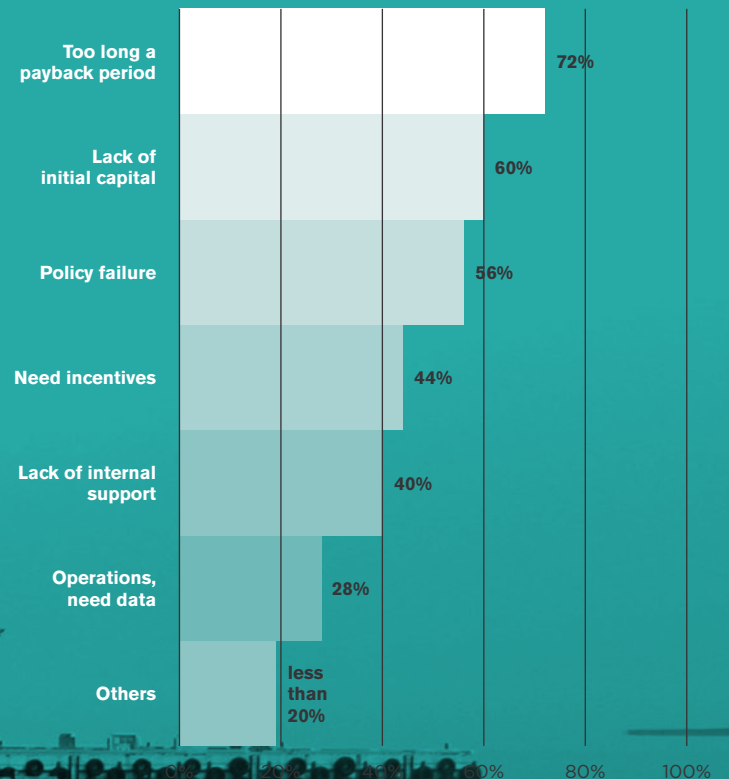
## Main Factors for Using Smart Energy Technologies and Services identified by Market Survey Respondents



## The Most Needed Services and Technologies in the Future Identified by Market Survey Respondents



## The Most Significant Barriers for Investing in New Energy Technologies Identified by Market Survey Respondents



# DELIVERING VALUE TO THE QUEST NETWORK IN 2017

We are committed to growing the Smart Energy Communities marketplace. As the leader in the development of Smart Energy Communities, we strive to provide a high level of value to the QUEST network and will continue to:

## INFLUENCE

- Policy & Regulations
- Industry Innovation
- Government Strategy

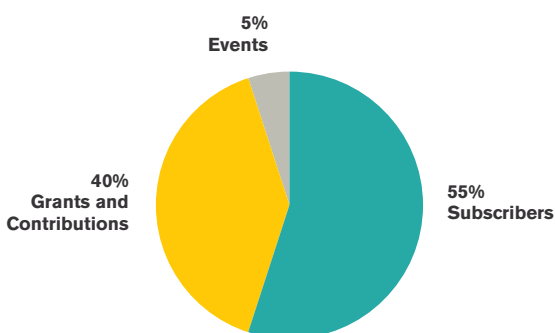
## CONNECT

- Provincial & Regional Caucuses
- Working Groups
- Conferences & Events

## EDUCATE & OFFER SERVICES

- Market Intelligence
- Tools
- Professional Advisory Services

## QUEST IS SUSTAINED BY:



In 2017, QUEST is expanding service offerings to better support the development of Smart Energy Communities through the following ways:

- Outcome focused Working Groups and Task Forces across the organization on topics of interest, such as combined heat and power, district energy, Indigenous energy, transportation, high performance building, among others
- Increased local capacity through QUEST regional leads in NB, NS, ON, AB and BC
- Targeted research for Caucuses and Working Groups
- Timely market intelligence (e.g. Smart Energy Communities Market Survey)
- Tools to measure performance (e.g. Smart Energy Communities Scorecard/Index)
- Subscriber only networking opportunities
- New advisory services to support the development and implementation of Smart Energy Communities
- QUEST 2017 Conference & Tradeshow: Smart Energy Communities on the Hill taking place November 6-8, Delta Ottawa

Join the QUEST network by becoming a Subscriber and get involved with a Caucus or Working Group and make Smart Energy Communities a reality!

## Website

[www.questcanada.org](http://www.questcanada.org)

## Newsletter

<http://eepurl.com/bP6S9H>



<https://twitter.com/questcanada>



<http://bit.ly/2nwKKdQ>



<https://www.youtube.com/user/QUESTtalks>

# ABOUT QUEST

## Principles for Smart Energy Communities

The successful implementation of Smart Energy Communities on any scale requires astute decision making on both the policy side and the technical side. QUEST has developed the following policy and technical principles in order to guide the effective implementation of Smart Energy Communities.

### Technical Principles

*Improve efficiency* – first, reduce the energy input required for a given level of service

*Optimize exergy* – avoid using high-quality energy in low-quality applications

*Manage heat* – capture all feasible thermal energy and use it, rather than exhaust it

*Reduce waste* – use all available resources, such as landfill gas and municipal, agricultural, industrial, and forestry wastes

*Use renewable energy resources* – tap into local opportunities for geothermal systems, small scale hydro, biomass, biogas, solar, wind energy, and opportunities for inter-seasonal storage

*Use energy delivery systems strategically* – optimize use of energy delivery systems and use them as a resource to ensure reliability and for energy storage to meet varying demands

### Policy Principles

*Match land use needs and mobility options* – understand the energy implication of land use, infrastructure for water and wastewater, waste management, personal mobility, goods movement, and building design decisions

*Match energy options to local context* – local climate, building on land use choices, industrial structure, availability of local sources of waste and renewables

*Send clear and accurate price signals* – consumers should see and pay full real costs, including external costs

*Manage risks and be flexible* – maintain technological and fuel diversity; pursue cost-effective opportunities first and incorporate learning; assume the need to adapt quickly to market and technological surprises

*Emphasize performance and outcomes in policy and regulations* – avoid prescribing fuels and technologies

*Pursue policy and program stability* – maintain a consistent and predictable decision making environment to sustain investor confidence

## Mission

QUEST is a non-profit that conducts research, engagement, and advocacy to advance Smart Energy Communities in Canada by working with government, utilities, the energy industry, the real-estate sector, economic regulators, and the professional service sector.

## Vision

Every community in Canada is a Smart Energy Community by 2030.

Getting to this end-state will require that 75% of Canadians are represented by a community energy plan (CEP) by 2018, reaching 100% by 2025, and that 100% of communities are focusing on becoming Smart Energy Communities by 2030.

## Guiding Values

Objective: Independent, non-partisan and committed to the public interest.

Informative: Trusted, credible and balanced information on Smart Energy Communities.

Collaborative: Respectful and inclusive of the QUEST network.

Innovative: Inspiring Smart Energy Communities policy and transformation.

## Board of Directors



Michael Harcourt  
Chair of the Board



Patricia Newson  
Chair of the Audit & Finance Committee



Ken Ogilvie  
Chair of the Governance Committee



Mike Cleland  
Vice Chair, Secretary & Treasurer



Paul Kariya  
Member



Dr. Vicky Sharpe  
Member

For more information about the QUEST Board of Directors, including bios, visit [www.questcanada.org/board](http://www.questcanada.org/board)



## 2016 QUEST PLUS LEVEL SUBSCRIBERS

